

Culture of Selling

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Our mission is to help independent home improvement and paint and decorating retailers, regardless of affiliations, become better and more profitable retailers.

What is a Culture of Selling?

Culture of Selling

A culture of selling is one where everyone is actively involved in increasing sales and working towards the same goals.

Creating a Culture of Selling

- 1. Establish Clear Goals
- 2. Define Key Metrics
- 3. Establish Roles of the Entire Team
- 4. Leadership Lessons to Implement & Drive Sales
- 5. Build Confidence Through Training
- 6. Clarifying Roles & Responsibilities
- 7. Actionable Ways to Improve Average Ticket



Step 1: Establish Clear Goals



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Establish Clear Goals

Define Specific Targets

- 1. Net Sales
- 2. Average Ticket
- 3. Customer Count
- 4. Conversion Rate
- 5. Gross Margin



These metrics serve as benchmarks for measuring progress.

Tip 2: Define **Key Metrics**



What Are Your Numbers?

- Identify your current numbers
 - What are you currently measuring?
 - How are you tracking it?
 - Who currently has access to the numbers?
- Determine who needs to be trained
- Set goals to improve and track your KPIs



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Tip 3: Establish Roles



Clarifying Everyone's Role in the "Culture of Selling"

Owner's Role
Manager's Role
Frontline's Role



Owner's Role

- Determine which key drivers to focus on and set goals.
- Set expectations for the management team.
- Establish accountability metrics.
- Review progress and address roadblocks.



Manager's Role

- Participate in financial management training,
- Create and implement steps to reach the key driver goals.
- Implement the programs and track the metrics.
- Guide and hold the frontline accountable.



Frontline's Role

- Actively participate in team trainings and programs.
- Understand the role they play in the customer experience.
- Offer consistent and quality customer service.



Questions to Ask:

Answer the following questions

- What role do you currently play?
- Will you need additional support or training?
- What people/areas will need additional support or training?
- Will your role change going forward?



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Tip 4: Leadership Lessons



Leadership Lessons

- Implement lessons to support the leadership team.
- Determine roadblocks and discuss concerns
- Provide the tools needed to support the culture of selling
- Give regular feedback



Utilizing Your Company Culture and Core Values to Grow the Business

- Lead the change in culture through the core values.
- Share how each person impact the business.
- Create a win-win mindset on the customer experience.



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Tip 5: **Build Confidence** Through Training

Building Confidence Through Training

- Product knowledge
- Customer service
- Soft skills
- Financial
- Hands-on training
- Add on sales
- Project completion



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Tip 6: Clarify the Individual Impact

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Ensure Everyone Understands How Their Role Impacts the Business

• Prepare for roadblocks and be prepared to eliminate them.

 Measure your progress and hold your team accountable.



Ensure Everyone Understands How Their Role Impacts the Business

 Observe your team's customer service skills

Give immediate feedback



Tip 7: **Utilize Activities** to Grow Sales

Identify Areas That Need Improvement

- Customer experience touchpoints—merchandising, operations, customer service, etc.
- Implement actionable ways to increase your average ticket—challenges, activities and programs.



Actionable Ways to Increase Your Average Ticket

- Clip Strip Challenges
- Average Transaction Challenge
- Win the Day
- Impulse Area Review
- Item of the Month
- Encap Programs
- Add-on Item Training
- Basket/Cart Training

- Cross Merchandising
- POP/Silent Sellers
- Review Service Areas for Improved Selling Options
- Feedback Loop from Team and Customer
- Top 100 Item Review
- Salesfloor Productivity Analysis

Questions to Ask:

Answer the following questions

- What are you currently doing to drive sales within your store?
- Do you currently have any challenges, activities or programs in place?
- What roadblocks are you facing?



Final Tips!

- Don't try to do it alone
- Get the WHOLE team involved
- Be clear with your goals
- Discuss the objections and learn from them
- Measure the goal and share the progress with the team
- Give it time to sink in
- Measure, Adjust & Repeat



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Measure, Adapt & Repeat!



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